



**SATHYA SAI SOCIAL SERVICE (SINGAPORE)**

[Registered under the Registrar of Societies]

[UEN: S96SS0160E]

[IPC No: IPC000246]

**AND ITS RELATED ENTITIES**

**COMBINED FINANCIAL STATEMENTS**

*For the Financial Year Ended 31 March 2021*

**SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES**

**COMBINED FINANCIAL STATEMENTS**

*For the Financial Year Ended 31 March 2021*

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## SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

### STATEMENT BY THE EXECUTIVE COMMITTEE

*For the Financial Year Ended 31 March 2021*

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In our opinion:

- (a) the combined financial statements of Sathya Sai Social Service (Singapore) and its related entities (collectively the “Combined Group”) are properly drawn up in accordance with the provisions of the Societies Act (Chapter 311), Charities Act, Chapter 37 and other relevant regulations (collectively, the “Act”) and Financial Reporting Standards in Singapore (“FRSs”) so as to present fairly, in all material respects, of the financial position of the Combined Group as at 31 March 2021 and of the financial performance, changes in funds and cash flows of the Combined Group for the year ended on that date.
- (b) at the date of this statement, there are reasonable grounds to believe that the Combined Group will be able to pay its debts as and when they fall due; and
- (c) nothing came to our attention that caused us to believe that the receipts, expenditure, and investment of monies by the Combined Group during the financial year have not been in accordance with the provisions of the Act.

The Executive Committee, comprising the following, authorised the issue of these combined financial statements.

President	Mr. Ho Poh Kong
Vice President	Mr. Leong Why Kong
Vice President	Prof. Hsu Pon Poh
Honorary Secretary	Dr. Chua Lee Lea Im
Assistant Honorary Secretary	Mr. Siu Yow Wee
Honorary Treasurer	Mr. Seng Chun Guan
Assistant Honorary Treasurer	Mr. Sunder Ramchand
Committee Member	Ms. Joyce Lim Yen Ping
Committee Member	Mr. Sowaran Singh
Committee Member	Mr. Tay Zi Yang

On behalf of the Executive Committee,



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**Mr. Ho Poh Kong**  
President



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**Mr. Seng Chun Guan**  
Assistant Honorary Treasurer

Singapore

Date: 21 SEP 2021

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SATHYA SAI SOCIAL  
SERVICE (SINGAPORE) AND ITS RELATED ENTITIES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2021**

**Report on the Audit of Combined Financial Statements**

*Opinion*

We have audited the combined financial statements of Sathya Sai Social Service (Singapore) (the "Society") and its related entities (collectively the "Combined Group"), comprise the combined statement of financial position as at 31 March 2021, and the combined statement of comprehensive income, combined statement of changes in funds and combined statement of cash flows for the year then ended, and notes to the combined financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying combined financial statements are properly drawn up in accordance with the provisions of the Societies Act, Chapter 311 (the "Societies Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations") and the Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the financial position of the Combined Group as at 31 March 2021 and the financial performance, changes in funds and cash flows of the Combined Group for the year ended on that date.

*Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Combined Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the combined financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Other Information*

The Management is responsible for the other information. The other information comprises the Statement by the Executive Committee set out on page 1.

Our opinion on the combined financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the combined financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the combined financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SATHYA SAI SOCIAL  
SERVICE (SINGAPORE) AND ITS RELATED ENTITIES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2021**

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**Report on the Audit of Combined Financial Statements (Continued)**

*Responsibilities of the Management and Executive Committee for the Combined Financial Statements*

The Management is responsible for the preparation and fair presentation of combined financial statements in accordance with the provisions of the Societies Act, the Charities Act and Regulations and FRSs, and for such internal control as the Management determines is necessary to enable the preparation of combined financial statements that are free from material misstatement, whether due to fraud and error.

In preparing the combined financial statements, the Management is responsible for assessing the Combined Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either intends to liquidate the Combined Group or to cease operations, or has no realistic alternative but to do so.

The Executive Committee is responsible for overseeing the Combined Group's financial reporting process.

*Auditor's Responsibilities for the Audit of the Combined Financial Statements*

Our objectives are to obtain reasonable assurance about whether the combined financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these combined financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the combined financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Combined Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SATHYA SAI SOCIAL  
SERVICE (SINGAPORE) AND ITS RELATED ENTITIES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2021**

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*Auditor's Responsibilities for the Audit of the Combined Financial Statements (Continued)*

- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Combined Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the combined financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Combined Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the combined financial statements, including the disclosures, and whether the combined financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Combined Group to express an opinion on the combined financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Executive Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

In our opinion,

- i) the accounting and other records required to be kept by the Combined Group have been properly kept in accordance with the provision of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- ii) the fund-raising appeals held during the financial year ended 31 March 2021 have been carried out in accordance with Regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund-raising appeal.

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF SATHYA SAI SOCIAL  
SERVICE (SINGAPORE) AND ITS RELATED ENTITIES  
FOR THE FINANCIAL YEAR ENDED 31 MARCH 2021**

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**Report on Other Legal and Regulatory Requirements (Continued)**

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- i) the Combined Group has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- ii) the Combined Group has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

The engagement partner on the audit resulting in this independent auditor's report is Koh Wee Kwang.



**KRESTON ARDENT CATRUST PAC**  
Public Accountants and Chartered Accountants  
Singapore

Date: 21 SEP 2021

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the Financial Year Ended 31 March 2021

	31 March 2021	Note	Restricted Funds										Unrestricted Fund				
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Village in Eunus Crescent	Total	General Fund	Total Funds	
			S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	
Voluntary Donations	5		-	-	35,905	-	-	450	-	-	-	-	84,751	-	121,106	-	121,106
Financial Assistance			-	-	-	-	-	-	-	-	-	15,120	-	-	15,120	-	15,120
Funding from Tote Board			-	-	-	46,192	-	-	-	-	-	-	-	-	46,192	-	46,192
Government Grant			-	-	-	-	30,037	-	-	-	-	-	-	-	30,037	-	30,037
Government Subvention			-	-	-	-	184,769	13,617,399	-	-	-	-	-	90,421	13,892,589	795,694	14,688,283
			-	-	35,905	46,192	215,256	13,617,399	-	-	-	15,120	84,751	90,421	14,105,044	795,694	14,900,738

The accompanying notes form an integral part of these combined financial statements.



SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME

For the Financial Year Ended 31 March 2021

	31 March 2021	Note	Restricted Funds										Unrestricted Fund				
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Village in Eunus Crescent	Total	General Fund	Total Funds	
			SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	
INCOME			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Income from Charitable Activities			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
SPICE Fees			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Income			-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fixed Deposit Interest Income			-	-	-	-	-	-	-	-	-	-	-	-	-	533	
Miscellaneous Income			-	-	-	6,818	-	-	136,284	-	-	7,460	-	-	150,562	163,322	
Maintenance Fees - Welfare Home			-	-	-	-	-	-	37,097	-	-	-	-	-	37,097	37,097	
CST Matching Grant			-	77,334	-	-	-	-	-	-	-	-	-	-	77,334	77,334	
Other Income - Government - Subvention			-	-	-	-	97,013	2,221,069	-	-	-	-	-	-	2,318,082	2,456,995	
			-	77,334	-	6,818	97,013	2,394,983	-	-	7,460	-	-	-	2,583,608	151,673	2,735,281
<b>TOTAL INCOME</b>			-	77,334	35,905	53,010	312,269	16,012,382	-	-	7,460	19,729	84,751	90,421	16,693,261	1,081,272	17,774,533

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	31 March 2021	Note	Restricted Funds										Unrestricted Fund						
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Village in Eunus Crescent	Total	General Fund	Total Funds			
			SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS			
<b>EXPENDITURE</b>																			
Costs of Charitable Activities																			
Health Screening Expenses	-		-	-	-	-	-	-	-	9,029	-	-	-	-	-	9,029	-	9,029	
Kitchen Utilities and Equipment	-		-	-	-	-	-	-	-	2,287	-	-	-	-	-	2,287	-	2,287	
Programme Management Expenses	6		-	4,001	13,087	731	1,610	2,818,063	-	5,043	18,155	76	-	-	-	2,860,766	473,766	3,334,532	
Staff Costs	7		-	27,685	19,178	600	11,198	8,774,062	-	400	-	-	-	83,494	-	8,916,617	209,760	9,126,377	
			-	31,636	32,265	1,331	12,808	11,603,441	-	5,443	18,155	76	-	83,494	-	11,788,699	683,526	12,472,225	
<b>Other Administrative Costs</b>																			
Accounting Fees	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	141,240	141,240
Advertisements	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	10,261	10,261
Audit Fees	-		-	-	-	-	3,825	14,444	-	-	-	-	-	-	-	18,269	-	14,204	32,473
Bank Charges	-		-	-	-	-	32	996	-	-	-	-	-	-	-	1,028	-	123	1,151
Bad Debt	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Written Off	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation of Property, Plant and Equipment	11		9,341	14,611	-	42,341	16,920	175,093	-	-	-	2,144	-	-	260,450	-	56,528	316,978	
Food and Refreshments	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7	7
Food Service	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
General Expenses	-		-	-	-	551	126	37,595	-	-	-	-	-	-	-	38,272	551	38,823	
Insurance	-		-	-	-	321	-	7,985	-	-	-	-	-	-	-	8,306	562	8,868	

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

31 March 2021	Note	Restricted Funds											Total	Unrestricted Fund	Total Funds	
		Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Village in Eunus Crescent				General Fund
SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	274
		-	399	-	56	12,482	100,792	-	-	1,662	945	-	-	-	26,893	143,229
		-	-	-	542	1,193	28,718	-	-	-	-	-	-	-	10,612	41,065
		-	-	-	2,542	5,282	16,111	-	-	449	-	-	-	-	5,303	29,687
		-	-	-	-	-	30,526	-	-	-	-	-	-	-	-	30,526
		-	-	-	-	-	-	-	-	-	-	-	-	-	248	248
		-	-	-	-	135	531	-	-	-	-	-	-	-	-	666
		-	-	90	263	1,386	36,070	-	-	-	-	-	134	-	8,768	46,711
		-	-	-	-	1,605	844,335	-	-	-	160	-	-	-	11,289	857,389
		-	-	-	2,029	-	2,304	-	-	-	-	-	-	-	2,029	6,362

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	31 March 2021	Note	Restricted Funds										Unrestricted Fund			
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation		Village in Eunus Crescent	Total	General Fund
	SS		SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
Governance and Other Administrative Costs (Continued)																
Rental of Premises	-		-	-	-	-	-	-	-	-	-	-	-	-	1,420	1,420
Service Charges for Premises	-		-	-	4,095	-	-	-	-	-	-	-	-	-	1,842	5,937
Staff Costs	-	7	-	-	-	138,782	-	-	-	661,651	-	-	-	-	307,366	1,107,799
Supplies and Materials	-		-	-	-	1,688	-	-	-	68,042	-	-	-	-	1,239	70,969
Tele-communications	-		-	-	2,905	1,307	-	-	-	18,272	-	-	-	296	5,804	28,584
Transportation	-		-	-	-	120	-	-	-	26,021	-	-	-	-	4,466	30,607
Utilities	-		-	-	-	5,677	-	-	-	744,373	-	-	-	-	12,797	762,847
Volunteer Management	-		-	-	-	-	-	-	-	-	-	-	-	130	130	130
Finance Costs	-	8	-	-	-	3,886	-	-	-	404	-	-	-	-	3,370	7,660
<b>TOTAL</b>	<b>9,341</b>		<b>15,010</b>	<b>90</b>	<b>59,531</b>	<b>190,560</b>	<b>2,814,537</b>	<b>-</b>	<b>-</b>	<b>2,111</b>	<b>3,249</b>	<b>430</b>	<b>3,094,859</b>	<b>627,052</b>	<b>3,721,911</b>	
<b>EXPENDITURE</b>	<b>9,341</b>		<b>46,969</b>	<b>32,355</b>	<b>60,862</b>	<b>203,368</b>	<b>14,417,978</b>	<b>-</b>	<b>-</b>	<b>20,266</b>	<b>3,325</b>	<b>83,924</b>	<b>14,883,558</b>	<b>1,310,578</b>	<b>16,194,136</b>	
Net Surplus / (Deficit) for the Year, representing																
Total Comprehensive Income / (Loss) for the Year	(9,341)		30,638	3,550	(7,852)	108,901	1,594,404	-	-	(537)	81,426	6,497	1,809,703	(229,306)	1,580,397	

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	31 March 2020	Note	Restricted Funds										Unrestricted Fund				
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Total	General Fund	Total Funds		
			S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	S\$	
INCOME																	
Voluntary																	
Donations		5	-	-	25,611	-	-	3,984	-	-	-	-	-	93,016	122,611	-	122,611
Care and Share			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fees and Subsidies - Medifund			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Financial Assistance			-	-	-	-	-	-	-	-	-	-	23,306	-	23,306	-	23,306
Funding from Tote Board			-	-	-	45,271	-	-	-	-	-	-	-	-	45,271	-	45,271
Government Grant			-	-	-	-	30,037	-	-	-	-	-	-	-	30,037	-	30,037
Government Subvention			-	-	-	-	225,460	-	12,928,551	-	-	-	-	-	13,154,011	818,541	13,972,552
Community Silver Trust			-	1,920	-	-	-	-	-	-	-	-	-	-	1,920	-	1,920
Development Grant			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
			-	1,920	25,611	45,271	259,481	12,928,551	-	23,306	93,016	13,377,156	818,541	14,195,697			

The accompanying notes form an integral part of these combined financial statements.



SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	Restricted Funds										Unrestricted Fund			
	Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Enabling Fund	Seniors' Mobility and	Donation	Total	General Fund	Total Funds
	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
<b>31 March 2020</b>														
<b>INCOME</b>														
Income from Charitable Activities	-	-	-	-	-	-	-	-	6,005	-	6,005	-	194,831	200,836
SPICE Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Other Income</b>														
Coin-Phone Revenue	-	-	-	-	-	969	-	-	-	-	-	969	-	969
Fixed Deposit Interest	-	-	-	-	-	305	-	-	-	-	-	305	-	305
Miscellaneous Income	-	-	-	973	5,507	164,592	-	13,448	-	-	-	184,520	27,246	211,766
Maintenance Fees - Welfare Home	-	-	-	-	-	12,382	-	-	-	-	-	12,382	-	12,382
<b>TOTAL INCOME</b>	-	1,920	25,611	46,244	264,988	13,106,799	-	13,448	29,311	93,016	13,581,337	27,246	1,040,618	14,621,955

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	31 March 2020	Note	Restricted Funds							Unrestricted Fund				
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Total	General Fund
	SS		SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
EXPENDITURE														
Costs of Charitable Activities														
Health	-		-	-	-	-	-	-	-	-	-	-	-	10,065
Screening Expenses														
Kitchen	-		-	-	-	-	-	-	-	-	-	-	-	954
Utilities and Equipment														
Programme Management Expenses	6		2,727	20,150	3,174	3,016	2,411,895	-	6,326	22,096	5,133	2,474,517	587,210	3,061,727
Staff Costs	7		-	13,504	-	54,900	7,085,721	-	-	-	-	7,154,125	223,012	7,377,137
			2,727	33,654	3,174	57,916	9,508,530	-	6,326	22,096	5,238	9,639,661	810,222	10,449,883
<b>Governance and Other Administrative Costs</b>														
Accounting Fees	-		-	-	-	-	-	-	-	-	-	-	-	-
Advertisement	-		-	-	-	-	-	-	-	-	-	-	-	-
Audit Fees	-		-	-	-	5,047	18,804	-	-	-	-	23,851	168,436	168,436
Bank Charges	-		-	-	-	38	981	-	-	-	-	1,019	4,201	4,201
Bad Debt	-		-	-	-	-	-	-	-	-	-	-	13,207	37,058
Written Off	-		-	-	-	-	-	-	-	-	-	-	123	1,142
Depreciation of Property, Plant and Equipment	11		9,643	30,118	42,450	18,238	187,018	-	-	-	1,770	289,237	57,045	346,282
Food and Refreshments	-		-	-	-	-	-	-	-	-	-	-	369	369
Food Service	-		-	-	-	-	-	-	-	-	-	-	15	15
General Expenses	-		1,863	-	1,095	40	4,219	-	-	-	-	7,867	504	8,371
Insurance	-		-	-	321	-	7,787	-	-	-	-	8,108	1,278	9,386

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	Restricted Funds										Unrestricted Fund		
	Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Total	General Fund	Total Funds
31 March 2020	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
Governance and Other	-	-	-	-	-	2,664	-	-	-	-	2,664	-	2,664
Administrative Costs (Continued)	-	-	-	755	1,330	65,068	-	536	594	286	68,569	5,066	73,635
Loss on disposal of asset	-	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Low Value Assets being expensed	-	-	-	1,153	268	19,404	-	-	-	-	20,825	1,132	21,957
Maintenance of Building	-	-	-	2,579	2,187	22,339	-	-	290	428	27,823	7,444	35,267
Maintenance of Equipment	-	-	-	-	-	42,466	-	-	-	-	42,466	-	42,466
Maintenance of Vehicle	-	-	-	6	5	712	-	-	-	-	723	40	763
Meeting Refreshments	-	-	-	-	-	-	-	-	-	-	-	139	139
NCSS Membership Renewal	-	-	-	-	-	-	-	-	-	-	-	1,707	1,707
Online Donation Portal	-	-	-	-	-	-	-	-	-	-	-	-	-
Printing and Stationery	200	-	-	351	812	33,095	-	-	-	-	34,458	8,413	42,871
Professional Fees	-	-	-	300	1,605	864,072	-	-	-	-	866,977	7,816	873,793
Rental of Equipment	-	-	-	1,672	-	6,007	-	-	-	-	7,679	2,083	9,762

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF COMPREHENSIVE INCOME (CONTINUED)

For the Financial Year Ended 31 March 2021

	31 March 2020	Note	Restricted Funds										Unrestricted Fund		
			Care and Share Fund	Community Silver Trust Fund	Food Aid Programme	Funding from Tote Board	Ministry of Health	MSF Fund	President's Challenge	Programme Fund	Seniors' Mobility and Enabling Fund	Donation	Total	General Fund	Total Funds
			SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS	SS
Administrative Costs (Continued)															
Rental of Premises	-	-	-	-	-	-	-	-	-	-	-	-	-	1,419	1,419
Service Charges for Premises	-	-	-	4,311	-	-	-	-	-	-	-	-	-	1,964	6,275
Staff Costs	5,187	7	-	315	-	124,718	618,626	-	-	240	-	-	-	326,780	1,075,866
Supplies and Materials	-	-	-	104	-	1,044	65,158	-	-	-	-	-	-	3,813	70,119
Tele-communications	-	-	-	3,591	-	-	17,047	-	-	-	-	-	-	5,421	26,059
Transportation	-	-	311	761	40	18,498	-	-	106	-	-	-	-	8,646	28,382
Utilities	-	-	-	9,413	-	759,051	-	-	-	-	-	-	-	14,341	782,805
Volunteer Management	-	-	-	-	-	-	-	-	-	-	-	-	-	130	130
Volunteer Orientation and Training	-	-	8,335	-	-	-	-	-	-	-	-	-	-	-	8,335
Finance Costs	-	8	-	4,296	-	-	339	-	-	-	-	-	-	3,727	8,362
<b>TOTAL EXPENDITURE</b>	<b>14,830</b>		<b>40,827</b>	<b>73,473</b>	<b>155,372</b>	<b>2,754,005</b>	<b>2,724</b>	<b>884</b>	<b>642</b>	<b>3,042,777</b>	<b>645,259</b>	<b>3,688,036</b>	<b>1,455,481</b>	<b>14,137,919</b>	
Net Surplus/ (Deficit) for the Year, representing															
Total Comprehensive Income / (Loss) for the Year	(14,830)		(41,634)	(8,063)	(30,403)	51,700	844,264	-	6,480	6,331	85,054	898,899	(414,863)	484,036	

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF FINANCIAL POSITION

As at 31 March 2021

	Note	2021 S\$	2020 S\$
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and Cash Equivalents	9	10,966,612	9,761,341
Other Receivables	10	1,394,431	841,947
		<u>12,361,043</u>	<u>10,603,288</u>
<b>Non-current Asset</b>			
Property, Plant and Equipment	11	589,126	906,377
<b>TOTAL ASSETS</b>		<u>12,950,169</u>	<u>11,509,665</u>
<b>LIABILITIES</b>			
<b>Current Liabilities</b>			
Other Payables	12	1,488,155	1,581,592
Lease Liabilities	13	43,013	46,456
<b>Total Current Liabilities</b>		<u>1,531,168</u>	<u>1,628,048</u>
<b>Non-Current Liability</b>			
Lease Liabilities	13	298,752	341,765
<b>Total Non-Current Liability</b>		<u>298,752</u>	<u>341,765</u>
<b>Total Liabilities</b>		<u>1,829,920</u>	<u>1,969,813</u>
<b>NET ASSETS</b>		<u>11,120,249</u>	<u>9,539,852</u>
<b>RESTRICTED FUNDS</b>			
Care and Share Fund	14	(8,795)	546
Community Silver Trust Fund	15	162,560	131,922
Food Aid Programme	16	54,658	51,108
Funding from Tote Board	17	(55,268)	(47,416)
Ministry of Health	18	333,084	224,183
MSF Fund	19	9,554,831	7,960,427
President Challenge	20	(2,970)	(2,970)
Programme Fund	21	107,507	105,490
Seniors' Mobility and Enabling Fund	22	155,092	155,629
Donation	23	332,551	251,125
Village in Eunos Crescent	24	6,497	
		<u>10,639,747</u>	<u>8,830,044</u>
<b>UNRESTRICTED FUND</b>			
General Fund	25	480,502	709,808
<b>Total Funds</b>		<u>11,120,249</u>	<u>9,539,852</u>

The accompanying notes form an integral part of these combined financial statements.



SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF CHANGES IN FUNDS

For the Financial Year Ended 31 March 2021

<u>2021</u>	Balance at the Beginning of Financial Year S\$	Total Comphen- sive Income/ (Loss) for the Year S\$	Transfers between Funds S\$	Balance at the End of Financial Year S\$
<b>RESTRICTED FUNDS</b>				
Care and Share Fund	546	(9,341)	-	(8,795)
Community Silver Trust Fund	131,922	30,638	-	162,560
Food Aid Programme	51,108	3,550	-	54,658
Funding from Tote Board	(47,416)	(7,852)	-	(55,268)
Ministry of Health	224,183	108,901	-	333,084
MSF Fund	7,960,427	1,594,404	-	9,554,831
President Challenge Programme Fund	(2,970)	-	-	(2,970)
Seniors' Mobility and Enabling Fund	105,490	2,017	-	107,507
Donation Fund	155,629	(537)	-	155,092
Village in Eunos Crescent	251,125	81,426	-	332,551
	-	6,497	-	6,497
	<u>8,830,044</u>	<u>1,809,703</u>	-	<u>10,639,747</u>
<b>UNRESTRICTED FUND</b>				
General Fund	709,808	(229,306)	-	480,502
<b>Total Funds</b>	<u>9,539,852</u>	<u>1,580,397</u>	-	<u>11,120,249</u>

The accompanying notes form an integral part of these combined financial statements.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

COMBINED STATEMENT OF CHANGES IN FUNDS (CONTINUED)

For the Financial Year Ended 31 March 2021

<u>2020</u>	Balance at the Beginning of Financial Year S\$	Total Compen- sive Income/ (Loss) for the Year S\$	Transfers between Funds S\$	Balance at the End of Financial Year S\$
<b>RESTRICTED FUNDS</b>				
Care and Share Fund	85	(14,830)	15,291	546
Community Silver Trust Fund	173,556	(41,634)	-	131,922
Food Aid Programme	59,171	(8,063)	-	51,108
Funding from Tote Board	(17,013)	(30,403)	-	(47,416)
Ministry of Health	187,051	51,700	(14,568)	224,183
MSF Fund	7,509,588	844,264	(393,425)	7,960,427
President Challenge	(2,970)	-	-	(2,970)
Programme Fund	99,010	6,480	-	105,490
Seniors' Mobility and Enabling Fund	149,298	6,331	-	155,629
Donation Fund	133,405	85,054	32,666	251,125
	<u>8,291,181</u>	<u>898,899</u>	<u>(360,036)</u>	<u>8,830,044</u>
<b>UNRESTRICTED FUND</b>				
General Fund	764,635	(414,863)	360,036	709,808
<b>Total Funds</b>	<u>9,055,816</u>	<u>484,036</u>	<u>-</u>	<u>9,539,852</u>

The accompanying notes form an integral part of these combined financial statements.

## COMBINED STATEMENT OF CASH FLOWS

For the Financial Year Ended 31 March 2021

	Note	2021 S\$	2020 S\$
<b>Cash Flows from Operating Activities</b>			
Net Surplus for the Year		1,580,397	484,036
Adjustments for:			
Depreciation of Property, Plant and Equipment	11	316,978	346,282
Interest Income		(533)	(305)
Finance Costs	8	7,660	8,362
Loss on Disposal of Property, Plant and Equipment		274	2,664
Bad Debt Written Off		-	-
Operating Cash Flows before Working Capital Changes		1,904,776	841,039
Changes in Working Capital:			
Other Receivables		(552,484)	(225,410)
Other Payables		(93,438)	369,249
<b>Net Cash Generated from Operating Activities</b>		<b>1,258,854</b>	<b>984,878</b>
<b>Cash Flows from Investing Activities</b>			
Fixed Deposit Interest Received		533	305
Purchase of Property, Plant and Equipment	Note 1	-	(56,093)
<b>Net Cash Generated from/ (Used in) Investing Activities</b>		<b>533</b>	<b>(55,788)</b>
<b>Cash Flows from Financing Activity</b>			
Payment of Principal Portion of Lease Liabilities	13	(54,116)	(51,243)
<b>Net Cash Used in Financing Activity</b>		<b>(54,116)</b>	<b>(51,243)</b>
<b>Net Increase in Cash and Cash Equivalents</b>		<b>1,205,271</b>	<b>877,847</b>
Cash and Cash Equivalents at Beginning of Financial Year		9,761,341	8,883,766
<b>Cash and Cash Equivalents at End of Financial Year</b>	9	<b>10,966,612</b>	<b>9,761,613</b>

Note 1: Reconciliation of cash flows from acquisition of property, plant and equipment:-

Total acquisition of property, plant and equipment	11	-	93,815
Capitalisation of right-of-use assets from lease contracts	11	-	(18,457)
Provision for restoration cost	12	-	(19,265)
Cash outflows from acquisition of property, plant and equipment		-	56,093

## 1. General Information

Sathya Sai Social Service (Singapore) (the “Society”) was registered under the Societies Act (Chapter 311) and it is also a charity registered under the Charities Act (Chapter 37) since 25 April 1996. Its registered address and principal place of operating activity is located at 2 Buangkok Green, Singapore 539749. The Society’s registration number is S96SS0160E.

The Society has been accorded an Institution of a Public Character (‘IPC’) status for the period from 1 November 2017 to 30 April 2020. On 30 March 2020, the Society’s IPC status was extended for another three years to 30 April 2023. The Society’s IPC number is IPC000346.

The principal activity of the Society are to provide social services to the destitute, elderly persons and the needy.

The combined financial statements are presented because these entities are governed by the Executive Committee, who is the final authority and has overall responsibility for policy making and determination of all activities of the entities.

The combined financial statements comprise the financial statements of the Society and its two Centres together with the other four Welfare Homes which the Society acts as managing agent on behalf of Ministry of Social and Family Development (“MSF”) (collectively the “Combined Group”).

### Centres

The Society conducts the following programmes in its centres:

#### Tembusu Eldercare Centre

The principal activity of the centre is to provide day care for frail elderly persons.

#### Tembusu Seniors Activity Centre

The principal activity of the centre is to promote general well-being of the elderly residents living in HDB.

### Welfare Homes

The Society also managed the following welfare homes on behalf of Ministry of Social and Family Development (MSF):

#### Acacia Home

The welfare home provides shelter, care and rehabilitation for male destitute persons. It has a bed capacity of 250. The Society took over the operations of the welfare home from the MSF in February 2013. The welfare home previously operated from a converted building until the permanent premise at Admiralty Road was ready and it shifted over in November 2016. Various social and recreational activities conducted for the well-being of its residents are organised by staff volunteers, schools and community agencies.

NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

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**1. General Information (Continued)**

The Society also managed the following welfare homes on behalf of Ministry of Social and Family Development (MSF): (Continued)

Bukit Batok Home for the Aged

The 200-bed welfare home provides shelter, care and rehabilitation for both male and female destitute persons. The Society took over the operations of the welfare home from the Ministry of Community Development, Youth and Sports in April 1997. The welfare home conducts various social and recreational activities for the well-being of its residents. Such activities are organised by staff, volunteers, schools, community agencies and grassroots organisations.

Tembusu Home at Pelangi Village

Tembusu Home at Pelangi Village provides shelter, care and rehabilitation for male destitute persons. It has a bed capacity of 200. The Ministry of Community Development, Youth and Sports appointed the Society as the managing agent of the welfare home with effect from June 2002. The welfare home's programmes include training in social and independent living skills, with emphasis on personal grooming and hygiene, pursuit of religious persuasions, personal enrichment and social development.

Thuja Home at Pelangi Village

Thuja Home at Pelangi Village provides shelter, care and rehabilitation for mentally incapacitated female destitute persons. It has a bed capacity of 250. The Ministry of Community Development, Youth and Sports appointed the Society as the managing agent of the welfare home with effect from 1 April 2007. The welfare home's programmes include personal grooming and hygiene, pursuit of religious persuasions, personal enrichment and social development.

MSF has appointed the Society as the managing agent of the above three Welfare Homes for three years commencing from 1 April 2018 and ending on 31 March 2021, with an option to extend another 3 years for Bukit Batok Home for the Aged, Tembusu Home at Pelangi Village and Thuja Home at Pelangi Village. For Acacia Home, the appointment by MSF commenced from 1 May 2018 and ends on 30 April 2021, with an option to extend another three years. The Society has set up a Welfare Homes Management Committee to help oversee the operations of the Welfare Homes.

**2. Summary of Significant Accounting Policies**

**2.1 Basis of Preparation**

The combined financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRS"). The combined financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The combined financial statements are presented in Singapore Dollars (\$), which is the functional currency of each of the entities in the Combined Group, including the Society and its two Centres as well as the four Welfare Homes of which the Society acts as managing agent. All financial information presented in Singapore Dollars has been rounded to the nearest dollar, unless otherwise indicated.



## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**2. Summary of Significant Accounting Policies (Continued)****2.2 Combination**

The combined entities and the combined financial statements have the same financial year closing and use consistent accounting policies for each year presented. All intra-group balances, transaction, income and expenditures, and surplus and deficits resulting from intra-group transactions are eliminated. The combined financial statements are prepared through the aggregation of accounts, in accordance with rules identical to those for full consolidation.

**2.3 Adoption of New and Revised Standards**

The accounting policies adopted are consistent with those of the previous financial year except in the current financial year, the Combined Group has adopted all the new and revised standards which are relevant to the Combined Group and are effective for annual financial periods beginning on or before 1 April 2020. The adoption of these standards did not have any material effect on the financial performance or position of the Combined Group.

**2.4 Standard issue but not yet effective**

A number of new standards, amendments to standards and interpretations are issued but effective for annual periods beginning after 1 April 2020, and have not been applied in preparing these combined financial statements. The Combined Group does not plan to early adopt these standards.

<b>Description</b>	<b>Effective for annual periods beginning on or after</b>
Amendments to FRS 116 <i>Leases: Covid-19-Related Rent Concessions</i>	1 June 2020
Amendments to FRS 109 <i>Financial Instruments</i> , FRS 39 <i>Financial Instruments: Recognition and Measurement</i> , FRS 107 <i>Financial Instruments: Disclosures</i> , FRS 104 <i>Insurance Contracts</i> , FRS 116 <i>Leases: Interest Rate Benchmark Reform – Phase 2</i>	1 January 2021
Amendments to FRS 16 <i>Property, Plant and Equipment: Proceeds before Intended Use</i>	1 January 2022
Amendments to FRS 37 <i>Provisions, Contingent Liabilities and Contingent Assets: Onerous Contracts – Cost of Fulfilling a Contract</i>	1 January 2022
Annual Improvements to FRSs 2018-2020	1 January 2022
Amendments to FRS 1 <i>Presentation of Financial Statements: Classification of Liabilities as Current or Non-current</i>	1 January 2023
Amendments to FRS 110 <i>Consolidated Financial Statements and FRS 28 Investments in Associates and Joint Ventures: Sales or Contribution of Assets between an Investor and its Associate or Joint Venture</i>	Date to be determined

The Management expect that the adoption of the standards above will have no material impact on the financial statements in the year of initial application.

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**2. Summary of Significant Accounting Policies (Continued)****2.5 Property, Plant and Equipment****(a) Measurement**

Property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by the Management.

**(b) Depreciation**

Depreciation of property, plant and equipment is calculated using the straight line method to allocate their depreciable amounts over their estimated useful lives as follows:

	Useful lives (Year)	
	2021	2020
Audio and Visual Equipment	3	3
Computer and Equipment	3	3
Electrical and Electronic Equipment	3	3
Equipment	3	3
Furniture and Fittings	3	3
Gym Equipment	3	3
Kitchen Equipment and Utensils	3	3
Leasehold Equipment	5	5
Leasehold Property	10	10
Machinery	3	3
Medical Equipment	3	3
Motor Vehicles	3	3
Office and Communication Equipment	3	3
Rehab Equipment	3	3
Renovation	3	3
Safety and Security Installation	3	3
Other Equipment	3	3

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed, and adjusted as appropriate, at each date. The effects of any revision are included in the profit or loss reporting for the financial year in which the changes arise.

**(c) Subsequent Expenditure**

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset when it is probable that future economic benefits, in excess of the originally assessed standard of performance of the existing asset, will flow to the Combined Group and the cost can be reliably measured. Other subsequent expenditure is recognised as an expense during the financial year in which it is incurred.

## 2. Summary of Significant Accounting Policies (Continued)

### 2.5 Property, Plant and Equipment (Continued)

#### (d) Disposal

On disposal of an item of property, plant and equipment, the difference between the net disposal proceeds and its carrying amount is recorded in the profit or loss.

#### (e) Impairment of Non-Financial Assets

Property, plant and equipment are reviewed for impairment whenever there is any indication that these assets may be impaired. If any such indication exists, the recoverable amount (i.e. the higher of the fair value less cost to sell and value in use) of the asset is estimated to determine the amount of impairment loss.

For the purpose of impairment testing, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs.

If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. The impairment loss is recognised in the profit or loss.

A previously recognised impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the assets' recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of depreciation) had no impairment loss been recognised for the asset in prior years. Such a reversal of impairment loss for an asset is recognised in the profit or loss.

### 2.6 Financial Instruments

#### (i) Financial Assets

##### Initial recognition and measurement

Financial assets are recognised when, and only when the Combined Group becomes party to the contractual provisions of the instruments.

At initial recognition, the Combined Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Other receivables are measured at the amount of consideration to which the Combined Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the other receivables do not contain a significant financing component at initial recognition.

## 2. Summary of Significant Accounting Policies (Continued)

### 2.6 Financial Instruments (Continued)

#### (ii) Financial Assets

Non-derivative financial assets comprise of other receivables and cash and cash equivalents.

##### Subsequent measurement

###### *Investments in debt instruments*

Subsequent measurement of debt instruments depends on the Combined Group's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are amortised cost, FVOCI and FVPL. The Society only has debt instruments at amortised cost.

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

##### Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

#### (ii) Financial Liabilities

##### Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Combined Group becomes a party to the contractual provisions of the financial instrument. The Combined Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

##### Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

## 2. Summary of Significant Accounting Policies (Continued)

### 2.6 Financial Instruments (Continued)

#### (ii) Financial Liabilities (Continued)

##### Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

### 2.7 Impairment of financial assets

The Combined Group recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Combined Group expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For other receivables, the Combined Group applies a simplified approach in calculating ECLs. Therefore, the Combined Group does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Combined Group has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Combined Group considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Combined Group may also consider a financial asset to be in default when internal or external information indicates that the Combined Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Combined Group. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

### 2.8 Cash and Cash Equivalents

Cash and cash equivalents comprise cash held with banks that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in risk.

Cash and cash equivalents carried in the statement of financial position are classified and accounted for financial asset at amortised cost under FRS 109. The accounting policy is stated in Note 2.6 to the combined financial statements.



## 2. Summary of Significant Accounting Policies (Continued)

### 2.9 Provisions

Provision are recognised when the Combined Group has a legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

### 2.10 Leases

The Combined Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

#### As lessee

The Combined Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Combined Group recognises lease liabilities representing the obligations to make lease payments and right-of-use assets representing the right to use the underlying leased assets.

#### Right-of-use assets

The Combined Group recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

If ownership of the leased asset transfers to the Combined Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.5.

The Combined Group's right-of-use assets are presented within property, plant and equipment (Note 11).



## 2. Summary of Significant Accounting Policies (Continued)

### 2.10 Leases (Continued)

#### **Lease liabilities**

At the commencement date of the lease, the Combined Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments (including in-substance fixed payments) less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Combined Group and payments of penalties for terminating the lease, if the lease term reflects the Combined Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Combined Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g. changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### **Short-term leases and leases of low-value assets**

The Combined Group applies the short-term lease recognition exemption to its short-term lease of copier (i.e. lease that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to the lease of copiers that are considered to be low value. Lease payments on short-term lease and lease of low-value assets are recognised as expense on a straight-line basis over the lease term.

### 2.11 Government Grants

Grants from the government are recognised as a receivable at their fair value when there is reasonable assurance that the grant will be received and the Society will comply with all the attached conditions.

Government grants receivable are recognised as income over the periods necessary to match them with the related costs which they are intended to compensate, on a systematic basis. Government grants relating to expenses are shown separately as other income.

Government grant relating to assets is presented in the statement of financial position by recognising the grant as deferred grant that is recognised in profit or loss on a systematic basis over the useful life of the assets and in the proportions in which depreciation expense on those assets is recognised.

## 2. Summary of Significant Accounting Policies (Continued)

### 2.12 Related parties

A party is related to the Combined Group if:

- (a) A person or a close member of that person's family is related to the Combined Group if that person:
  - (i) Has control or joint control over the Combined Group;
  - (ii) Has significant influence over the Combined Group; or
  - (iii) Is a member of the key management personnel of the Combined Group or of parent of the Combined Group;
- (b) An entity is related to the Combined Group if the Combined Group and the entity are governed by the Executive Committee.

### 2.13 Income recognition

Income is measured based on the consideration to which the Combined Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Income is recognised when the Combined Group satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of revenue recognised is the amount allocated to the satisfied performance obligation.

#### a) Donations

Donation income is recognised as income upon receipt of such monies.

#### b) Government Grants

Government grants are recognised when they have been approved and are accounted for in the profit or loss on accrual basis.

#### c) Interest Income

Interest income is recognised on a time-proportion basis using the effective interest method.

#### d) Other Income

Other income is recognised when incurred.

#### e) Service Fee

Service fee is recognised on accrual basis.

## 2. Significant Accounting Policies (Continued)

### 2.14 Employee Compensation

#### Defined Contribution Plans

Defined contribution plans are post-employment benefits plans under which the Combined Group pays fixed contributions into separate entities such as the Central Provident Fund (“CPF”), on a mandatory, contractual or voluntary basis. The Combined Group has no further payment obligations once the contributions have been paid.

#### Employee Leave Entitlement

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the reporting date.

## 3. Significant Accounting Estimates and Judgements

The preparation of the Combined Group’s combined financial statements requires the Management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Combined Group based its assumptions and estimates on parameters available when the combined financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Combined Group. Such changes are reflected in the assumptions when they occur.

### (a) Provision of Restoration Cost

The Combined Group has recognised a provision for restoration cost of leased properties obligations associated with premises leased by the Combined Group, where the premises shall be reinstated to the condition set up in the lease agreements upon the termination of the lease agreements. In determining the provision of restoration cost, assumptions and estimates are made in estimating the expected cost in dismantling and removing the leasehold improvement from the premises. The carrying amount of the Combined Group’s provision for restoration cost at the reporting date is disclosed in Note 12.

**3. Significant Accounting Estimates and Judgements (Continued)**

**(b) Leases**

*Estimating the lease term*

The Combined Group has several lease contracts with the Housing and Development Board ("HDB"). The lease contracts do not state the tenure period. Both parties need to provide the notice in writing if the lease contracts were to be terminated. The Management of the Combined Group applies judgement that the lease liabilities should be based on 10 years from 1 April 2019 (date of initial application) with the consideration of relocation cost.

*Estimating the incremental borrowing rate*

The Combined Group cannot readily determine the interest rate implicit in the lease, therefore, it uses its incremental borrowing rate to measure lease liabilities. The incremental borrowing rate is the rate of interest that the Combined Group would have to obtain the required funding over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The incremental borrowing rate therefore reflects what the Combined Group 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Combined Group estimates the incremental borrowing rate using observable inputs (such as market interest rates) when available and is required to make certain entity-specific estimates.

**(c) Impact arising from the COVID-19 outbreak**

The Coronavirus Disease ("COVID-19") continues to cause unprecedented disruptions to the global economy due to restrictions in economic activities to contain the spread of COVID-19. There is significant uncertainty on the duration of the COVID-19 pandemic and its long term impact on Singapore's economy, the livelihoods of our residents and commercial operators.

*Accounting for government assistance grants*

FRS 20 *Accounting for Government Grants and Disclosures of Government Assistance* applies when there is a transfer of resources from the government to entities in return for meeting the stipulated conditions related to the operating activities of the entity and there is no service or goods provided back to the government by the entities. Government grant is recognised when there is reasonable assurance that it will comply with the conditions attached to them and the grants will be received. Government grants shall be recognised in profit or loss on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**3. Significant Accounting Judgement and Estimates (Continued)****(c) Impact arising from the COVID-19 outbreak (Continued)***Accounting for government assistance grants (Continued)*

The Jobs Support Scheme (“JSS”) was announced by the Government to provide wage support to employers to help retain local employees (Singapore Citizens and Permanent Residents) during the period of economic uncertainty due to COVID-19 pandemic. In determining the timing of recognition of the JSS grant income, Management have evaluated and concluded that the period of economic uncertainty commences on 7 April 2020 when the Circuit Breaker measures kicks in. The deferred grant income is disclosed in Note 12.

**4. Income Tax**

The Society, which is a charity registered under the Charities Act since 25 April 1996. Consequently, the income of the Combined Group is exempt from tax under the provisions of Section 13 of the Income Tax Act Cap. 134.

**5. Donations**

	2021	2020
	S\$	S\$
Tax Deductible Donations	106,629	109,175
Non-Tax Deductible Donations	14,477	13,436
	<u>121,106</u>	<u>122,611</u>

**6. Programme Management Expenses**

	2021	2020
	S\$	S\$
Enrichment Programme	125,777	105,924
Meals and Refreshments	77,954	-
Medical Support Fees	77,927	-
Food Items	2,123,357	1,983,648
Food Ration and Supplies	13,087	117,049
Medical Supplies and Materials	252,834	158,202
Rehabilitation Fees	83,394	74,436
Residents’ Earning Allowance	96,886	102,526
Supply and Materials for Residents	81,047	59,714
Supply and Materials for Service Users	29,195	17,308
Transport for Residents	40,251	65,379
Transport for Service Users	332,823	377,541
	<u>3,334,532</u>	<u>3,061,727</u>

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**7. Staff Costs**

Included in the expenses are the following staff costs:

	2021	2020
	S\$	S\$
Salaries, Wages and Bonus	8,337,965	6,862,231
CPF and SDL Contributions	944,834	802,209
Other Employee Benefits Expense	951,377	788,563
	<u>10,234,176</u>	<u>8,453,003</u>

	2021	2020
	S\$	S\$
The staff costs were allocated as follows:		
Costs of Charitable Activities	9,126,377	7,377,137
Governance and Administrative Costs	1,107,799	1,075,866
	<u>10,234,176</u>	<u>8,453,003</u>

The remuneration of key management personnel during the financial year was as follows:

	2021	2020
	S\$	S\$
Salaries and Other Short-Term Employee Benefits	1,390,170	1,271,662
Post-Employment Benefits- Contribution to CPF	161,910	157,460
	<u>1,552,080</u>	<u>1,429,122</u>

Number of the highest paid staff of the Combined Group who receives remuneration between S\$100,000 and S\$200,000

<u>7</u>	<u>3</u>
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**8. Finance Costs**

	2021	2020
	S\$	S\$
Interest Expense on:		
- Lease Liabilities (Note 13)	<u>7,660</u>	<u>8,362</u>
Interest Expense on Financial Liability not Measured at Fair Value Through Profit or Loss	<u>7,660</u>	<u>8,362</u>



## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

*For the Financial Year Ended 31 March 2021***9. Cash and Cash Equivalents**

	2021	2020
	S\$	S\$
Cash in Hand	5,770	5,768
Cash at Bank	10,922,842	9,717,573
Fixed Deposit	38,000	38,000
	<u>10,966,612</u>	<u>9,761,341</u>

At the end of the financial year, the carrying amount of cash and cash equivalents approximates to fair value.

**10. Other Receivables**

	2021	2020
	S\$	S\$
Other Receivables	1,158,301	312,830
Refundable Deposits	81,372	82,942
Grant Receivable	132,566	427,845
	<u>1,372,239</u>	<u>823,617</u>
Prepayments	22,192	18,330
	<u>1,394,431</u>	<u>841,947</u>

The grant receivable as at 31 March 2021 relates to the JSS and is computed based on 10% of gross monthly wages for January to March 2021, subject to a monthly wage cap of S\$4,600 per employee.

At the end of the financial year, the carrying amount of other receivables approximates to fair value.

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)  
For the Financial Year Ended 31 March 2021

11. Property, Plant and Equipment

	At Beginning of Year S\$	Additions S\$	Disposals/ Written off S\$	At End of Year S\$
<b>2021</b>				
<b>Cost</b>				
Audio and Visual Equipment	36,586	-	(509)	36,077
Computer and Equipment	668,265	-	(1,861)	666,404
Electrical and Electronic Equipment	83,223	-	-	83,223
Equipment	5,018	-	-	5,018
Furniture and Fittings	173,466	-	-	173,466
Gym Equipment	1,280	-	-	1,280
Kitchen Equipment and Utensils	7,125	-	(556)	6,569
Laundry Equipment	1,138	-	-	1,138
Leasehold Equipment	36,475	-	-	36,475
Leasehold Property	413,892	-	-	413,892
Machinery	41,976	-	-	41,976
Medical Equipment	45,796	-	(2,215)	43,581
Motor Vehicles	259,038	-	(49,966)	209,072
Office and Communication Equipment	36,685	-	-	36,685
Rehab Equipment	37,126	-	-	37,126
Renovation	1,211,236	-	-	1,211,236
Safety and Security Installation	163,814	-	-	163,814
Other Equipment	3,120	-	-	3,120
	<b>3,225,259</b>	<b>-</b>	<b>(55,107)</b>	<b>3,170,152</b>

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

11. Property, Plant and Equipment (Continued)

	At Beginning of Year	Depreciation for the Year	Disposals/ Written off	At End of Year
	SS	SS	SS	SS
<b>2021</b>				
<b>Accumulated Depreciation</b>				
Audio and Visual Equipment	27,965	4,733	(458)	32,240
Computer and Equipment	567,106	52,018	(1,861)	617,263
Electrical and Electronic Equipment	70,011	10,361	-	80,372
Equipment	3,781	718	-	4,499
Furniture and Fittings	147,918	14,033	-	161,951
Gym Equipment	1,280	-	-	1,280
Kitchen Equipment and Utensils	3,041	1,467	(333)	4,175
Laundry Equipment	63	64	-	127
Leasehold Equipment	7,366	10,135	-	17,501
Leasehold Property	41,237	41,237	-	82,474
Machinery	30,864	6,659	-	37,523
Medical Equipment	33,321	6,984	(2,215)	38,090
Motor Vehicles	258,067	377	(49,966)	208,478
Office and Communication Equipment	28,422	5,005	-	33,427
Rehab Equipment	27,010	6,925	-	33,935
Renovation	957,313	126,403	-	1,083,716
Safety and Security Installation	110,996	29,859	-	140,855
Other Equipment	3,120	-	-	3,120
	<b>2,318,881</b>	<b>316,978</b>	<b>(54,833)</b>	<b>2,581,026</b>

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

*For the Financial Year Ended 31 March 2021***11. Property, Plant and Equipment (Continued)**

	At Beginning of Year S\$	At End of Year S\$
<b><u>2021</u></b>		
<b>Net Book Value</b>		
Audio and Visual Equipment	56,877	3,837
Computer and Equipment	57,930	49,141
Electrical and Electronic Equipment	13,212	2,851
Equipment	1,237	519
Furniture and Fittings	20,521	11,515
Gym Equipment	-	-
Laundry Equipment	4,084	1,011
Leasehold Equipment	1,075	18,974
Leasehold Property	372,655	331,418
Kitchen Equipment and Utensils	29,109	2,394
Machinery	11,112	4,453
Medical Equipment	12,475	5,491
Motor Vehicles	971	594
Office and Communication Equipment	8,263	3,258
Rehab Equipment	10,116	3,191
Renovation	253,922	127,520
Safety and Security Installation	52,818	22,959
Other Equipment	-	-
	906,377	589,126

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

11. Property, Plant and Equipment (Continued)

<u>2020</u>	At Beginning of Year S\$	Effect of adopting FRS 116 S\$	At Beginning of Year (restated) S\$	Additions S\$	Disposals/ Written off S\$	Reclassifications S\$	At End of Year S\$
<b>Cost</b>							
Audio and Visual Equipment	39,319	-	39,319	1,405	(4,138)	-	36,586
Computer and Equipment	675,444	-	675,444	23,784	(30,963)	-	668,265
Electrical and Electronic Equipment	85,864	-	85,864	1,391	(4,032)	-	83,223
Equipment	3,685	-	3,685	1,333	-	-	5,018
Furniture and Fittings	171,679	-	171,679	5,500	(2,236)	(1,477)	173,466
Gym Equipment	2,060	-	2,060	-	(780)	-	1,280
Kitchen Equipment and Utensils	7,125	-	7,125	-	-	-	7,125
Laundry Equipment	-	-	-	1,138	-	-	1,138
Leasehold Equipment	-	18,018	18,018	18,457	-	-	36,475
Leasehold Property	-	394,627	394,627	19,265	-	-	413,892
Machinery	43,107	-	43,107	1,284	(2,415)	-	41,976
Medical Equipment	43,431	-	43,431	2,226	(2,204)	2,343	45,796
Motor Vehicles	259,038	-	259,038	-	-	-	259,038
Office and Communication Equipment	31,803	-	31,803	4,046	(641)	1,477	36,685
Rehab Equipment	36,655	-	36,655	1,416	(945)	-	37,126
Renovation	1,210,615	-	1,210,615	621	-	-	1,211,236
Safety and Security Installation	159,367	-	159,367	11,949	(5,159)	(2,343)	163,814
Other Equipment	3,120	-	3,120	-	-	-	3,120
	<u>2,772,312</u>	<u>412,645</u>	<u>3,184,957</u>	<u>93,815</u>	<u>(53,513)</u>	<u>-</u>	<u>3,225,259</u>

SATHYA SAI SOCIAL SERVICE (SINGAPORE) AND ITS RELATED ENTITIES

NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)  
For the Financial Year Ended 31 March 2021

11. Property, Plant and Equipment (Continued)

	At Beginning of Year S\$	Depreciation for the Year S\$	Disposals/ Written off S\$	Reclassifications S\$	At End of Year S\$
<b>2020</b>					
<b>Accumulated Depreciation</b>					
Audio and Visual Equipment	26,081	4,778	(2,894)	-	27,965
Computer and Equipment	533,108	64,961	(30,963)	-	567,106
Electrical and Electronic Equipment	56,337	17,706	(4,032)	-	70,011
Equipment	2,589	1,192	-	-	3,781
Furniture and Fittings	134,962	16,492	(2,059)	(1,477)	147,918
Gym Equipment	2,060	-	(780)	-	1,280
Kitchen Equipment and Utensils	1,499	1,542	-	-	3,041
Laundry Equipment	-	63	-	-	63
Leasehold Equipment	-	7,366	-	-	7,366
Leasehold Property	-	41,237	-	-	41,237
Machinery	25,912	7,367	(2,415)	-	30,864
Medical Equipment	28,302	6,832	(2,204)	391	33,321
Motor Vehicles	257,692	375	-	-	258,067
Office and Communication Equipment	21,509	6,077	(641)	1,477	28,422
Rehab Equipment	21,106	6,849	(945)	-	27,010
Renovation	825,482	131,832	-	-	957,314
Safety and Security Installation	83,690	31,613	(3,916)	(391)	110,996
Other Equipment	3,120	-	-	-	3,120
	<b>2,023,449</b>	<b>346,282</b>	<b>(50,849)</b>	<b>-</b>	<b>2,318,882</b>



## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**11. Property, Plant and Equipment (Continued)**

	At Beginning of Year S\$	At End of Year S\$
<b>2020</b>		
<b>Net Book Value</b>		
Audio and Visual Equipment	13,238	56,877
Computer and Equipment	142,336	57,930
Electrical and Electronic Equipment	29,527	13,212
Equipment	1,096	1,237
Furniture and Fittings	36,717	20,521
Gym Equipment	-	-
Laundry Equipment	-	4,084
Leasehold Equipment	-	1,075
Leasehold Property	-	372,655
Kitchen Equipment and Utensils	5,626	29,109
Machinery	17,195	11,112
Medical Equipment	15,129	12,475
Motor Vehicles	1,346	971
Office and Communication Equipment	10,294	8,263
Rehab Equipment	15,549	10,116
Renovation	385,133	253,922
Safety and Security Installation	75,677	52,818
Other Equipment	-	-
	748,863	906,377

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**12. Other Payables**

	2021	2020
	S\$	S\$
Trade payables - third parties	279,872	435,145
Other Payables	307,548	147,221
Accruals	275,186	221,333
Provision of unutilised leaves	407,535	255,691
Provision for restoration cost	19,265	19,265
	<u>1,289,406</u>	<u>1,078,655</u>
Deferred Grant	198,749	502,937
	<u>1,488,155</u>	<u>1,581,592</u>

Deferred grants consist of:

	2021	2020
	S\$	S\$
Deferred Job Support Scheme Grant Income	153,694	427,845
Deferred Grant for Purchase of Property, Plant and Equipment	45,055	75,092
	<u>198,749</u>	<u>502,937</u>

The movement in deferred grant for purchase of property, plant and equipment is as follows:

	2021	2020
	S\$	S\$
Balance at Beginning of Year	75,092	105,129
Less: Amortisation for the Year	<u>(30,037)</u>	<u>(30,037)</u>
Balance at End of Year	<u>45,055</u>	<u>75,092</u>

Deferred grant for purchase of assets relates to the purchase of property, plant and equipment from the funds received and this is subject to the terms and conditions as prescribed in the respective funding agreements. Deferred grants relating to assets are recognised in the manner prescribed in Note 2.11 (b).

At the end of the financial year, the carrying amounts of other payables approximates to fair value.

**13. Lease liabilities**

	2021	2020
	S\$	S\$
Current	43,013	46,456
Non-current	<u>298,752</u>	<u>341,765</u>

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**13. Lease liabilities (Continued)**Combined Group as a lessee

The Combined Group has lease contracts for leasehold properties and copiers. The Combined Group's obligations under these leases are secured by the lessor's titles to the leased assets. The Combined Group is restricted from assigning and subleasing the leased assets.

**(a) Carrying Amount of Right-Of-Use Assets Classified Within Property, Plant and Equipment**

	<b>Leasehold Equipment S\$</b>	<b>Leasehold Property S\$</b>	<b>Total S\$</b>
At 1 April 2019	18,018	394,627	412,645
Addition	18,457	19,265	37,722
Depreciation	(7,366)	(41,237)	(48,603)
At 31 March 2020	29,109	372,655	401,764
Addition			
Depreciation	(10,135)	(41,237)	(51,372)
At 31 March 2021	<u>18,974</u>	<u>331,418</u>	<u>350,392</u>

**(b) Lease Liabilities**

The maturity analysis of lease liabilities is disclosed in Note 27.

**(c) Amounts Recognised in Profit or Loss**

	<b>2021 S\$</b>	<b>2020 S\$</b>
Depreciation of Right-Of-Use Asset	51,372	48,603
Interest Expense on Lease Liabilities (Note 8)	7,660	8,362
Lease Expense not Capitalised in Lease Liabilities:		
- Expense Relating to Short-Term Lease	18	996
- Expense Relating to Lease of Low-Value Assets	2,029	676
Total Amount Recognised in Profit or Loss	<u>61,079</u>	<u>58,637</u>

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**13. Lease liabilities (Continued)**

## (d) Total Cash Outflow

The Combined Group had total cash outflow for lease liabilities of \$54,116 (2020: \$51,243) during the year.

	At 1 April 2020 \$	Cash flows \$	Non-cash changes		At 31 March 2021 \$
			Addition \$	Accretion of interest \$	
<b>Liabilities</b>					
Lease liabilities	388,221	(54,116)	-	7,660	341,765
	At 1 April 2019 \$	Cash flows \$	Addition \$	Accretion of interest \$	At 31 March 2020 \$
<b>Liabilities</b>					
Lease liabilities	412,645	(51,243)	18,457	8,362	388,221

**14. Care and Share Fund**

Care and Share is a national fund-raising and volunteerism movement led by Community Chest for the social service sector, in celebration of SG50. It aims to bring our nation together to show care and concern for the needy and recognises the contributions made by voluntary welfare organisations (VWOs). Eligible donations raised by Community Chest and participating VWOs from 1 December 2013 till 31 March 2017 were matched dollar-for-dollar by the government. The matched amount will go towards building the capabilities and capacities of the social service sector and supporting social services to meet rising needs.

**15. Community Silver Trust Fund**

This fund is established for a matching grant of one dollar provided by government for every donation dollar raised by the eligible organisation and to encourage more donations and provide additional resources for the service providers in the intermediate and long-term care.

**16. Food Aid Programme**

The Combined Group had directed that “unused funds are to be used on the Society’ local programmes(s) with similar purpose as that of the overseas project”. The Society’s Executive Committee, at its 10<sup>th</sup> (2011-2013) meeting held on 21 July 2013, decided to ring-fence the fund to be used for the food aid programme (as the programme offered food parcels to needy individuals and families).

**17. Funding from Tote Board**

The fund was set up to provide the funding to the programme. It is restricted to the Tote Board funded Programme.

**18. Ministry of Health**

The fund was set up to provide the recurrent funding to the programme. It is restricted to Ministry of Health funded Programme.

**19. MSF Fund**

The fund was set up to provide the recurrent funding to the programme. It is restricted to MSF funded Programme.

**20. President Challenge**

Initiated by former President S R Nathan in 2000 and continued by President Tony Tan in 2012, the President's Challenge is an annual series of events to create greater awareness of the needs of the social service voluntary sector, and to mobilise the community to help the disadvantaged and less fortunate in our midst. The Society was selected by the National Council of Social Services as one of the beneficiaries for President's Challenge 2012 and was allocated a sum of \$200,000.00 by the President's Office.

**21. Programme Fund**

The Programme Fund consists of funds for specific programmes that receive grants from different agencies such as South East Community Development Council Collaborative Partnership Grant and SUSS-NYP Work-Learn Programme. The objective of such programmes is to partner with other community stakeholders to strengthen the social service communities as well as identifying and bridging service gaps through projects for the service users.

**22. Seniors' Mobility and Enabling Fund**

The Seniors' Mobility and Enabling Fund (SMF) provides holistic support for seniors to age in place within the community. It provides subsidies for Singaporean seniors who require mobility and assistive devices for daily independent living and to remain ambulant in the community, receiving government funded Centre care and care within the community, needing Centre healthcare items for their care, and attending MOH-funded eldercare, dialysis or day hospice services which require specialised transport.

**23. Donation Fund**

The donation is to be used to benefit the residents/service users, or indirectly such as upgrading of the home/centres' facilities, in accordance with the donor's instruction.

**24. Village in Eunost Crescent**

The Village in Eunost Crescent pilot programme aims to create a well-supported network of linkages for better health and social integration for seniors in Eunost Crescent. It is supported by the Tote Board Community Healthcare Fund, which is designed as a seed fund for social service agencies or non-profit organisations to pilot innovative programmes for the Community Care sector. It aims to help empower people to stay healthy and engaged, delay or reverse disease and frailty, and to support those who are unwell to live a good life.

**25. General Fund**

The General Fund is for the purpose of meeting operating expenses incurred by the Combined Group.

**26. Related Party Transactions**

During the financial year, none of the Executive committee members received any remuneration for the Combined Group.

The Combined Group is governed by the Executive Committee, which is the final authority and has overall responsibility for policy making and determination of all activities.

The Combined Group has in place a conflict of interest policy. All members of the Executive Committee are required to declare their interest after they have been elected to office at the Annual General Meeting.



## 27. Financial Risk Management Objectives and Policies

The Combined Group's activities expose it to minimal financial risks and overall risk management is determined and carried out by the Management of the Combined Group on an informal basis.

### *Currency Risk*

The Combined Group is not exposed to foreign exchange risk as all of its transactions are in Singapore Dollar.

### *Interest Rate Risk*

The Combined Group is exposed to interest rate risk through the impact of rate changes on interest bearing assets and liabilities. The interest bearing assets comprise bank balances, which are short-term in nature. Any short-term fluctuation in interest rates will not significantly affect the Combined Group. No sensitivity analysis is prepared as the Combined Group does not expect any material effect on the Combined Group's profit or loss arising from the effects of reasonably possible changes in interest rates on interest-bearing financial instruments at the end of the reporting period.

### *Credit Risk*

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Combined Group. The major classes of financial assets of the Combined Group are bank deposits. For other financial assets, the Combined Group adopts the policy of dealing only with high credit quality counterparties.

### *Liquidity Risk*

The Combined Group adopts prudent liquidity risk management by maintaining sufficient cash and cash equivalents to finance its activities and minimise the liquidity risk.

The table below summarises the maturity profile of the Combined Group's financial assets and liabilities at the end of the reporting period based on the contractual undiscounted repayment obligations:

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

## 27. Financial Risk Management Objectives and Policies (Continued)

*Liquidity Risk (Continued)*

2021	Within One Year S\$	Later than One Year but not Later than Five Years S\$	More than Five Years S\$	Contractual Cash Flows S\$
<b>Financial Assets</b>				
Cash and Cash Equivalents	10,966,612	-	-	10,966,612
Other Receivables (Excluding Prepayments)	1,372,239	-	-	1,372,239
	<u>12,338,851</u>	<u>-</u>	<u>-</u>	<u>12,338,851</u>
<b>Financial Liability</b>				
Other Payables (Excluding Deferred Grants)	(1,289,406)	-	-	(1,289,406)
Lease Liabilities	(49,747)	(250,803)	(70,145)	(370,695)
	<u>(1,339,153)</u>	<u>(250,803)</u>	<u>(70,145)</u>	<u>(1,660,101)</u>
Net Financial Assets/ (Liabilities)	<u>10,999,698</u>	<u>(250,803)</u>	<u>(70,145)</u>	<u>10,678,750</u>

**27. Financial Risk Management Objectives and Policies (Continued)****Liquidity Risk (Continued)**

2020	Within One Year S\$	Later than One Year but not Later than Five Years S\$	More than Five Years S\$	Contractual Cash Flows S\$
<b>Financial Assets</b>				
Cash and Cash Equivalents	9,761,341	-	-	9,761,341
Other Receivables (Excluding Prepayments)	823,617	-	-	823,617
	<u>10,584,958</u>	<u>-</u>	<u>-</u>	<u>10,584,958</u>
<b>Financial Liability</b>				
Other Payables (Excluding Deferred Grants)	(1,078,655)	-		(1,078,655)
Lease Liabilities	(50,228)	(265,908)	(89,576)	(405,712)
	<u>(1,128,883)</u>	<u>(265,908)</u>	<u>(89,576)</u>	<u>(1,484,367)</u>
Net Financial Assets/ (Liabilities)	<u>9,456,075</u>	<u>(265,908)</u>	<u>(89,576)</u>	<u>9,100,591</u>

**Fair Values**

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

*Cash and cash equivalents, other receivables and other payables*

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances.

*Lease liabilities*

The carrying amount of lease liabilities approximate their fair values as they are subject to interest rate close to market rate of interests for similar arrangement with financial institutions.

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**28. Financial Instruments by Category**

At the reporting date, the aggregate carrying amounts of financial assets at amortised cost and financial liabilities at amortised cost are as follows:

	2021	2020
	\$	\$
<b><u>Financial Assets Measured at Amortised Cost</u></b>		
Cash and Cash Equivalents	10,966,612	9,761,341
Other Receivables (Excluding Prepayments)	1,372,239	823,617
<b>Total Financial Assets at Amortised Costs</b>	<b>12,338,851</b>	<b>10,584,958</b>
<b><u>Financial Liabilities Measured at Amortised Costs</u></b>		
Other Payables (Excluding Deferred Grants)	1,289,406	1,078,655
Lease Liabilities	341,765	388,221
<b>Total Financial Liabilities at Amortised Costs</b>	<b>1,631,171</b>	<b>1,466,876</b>

**29. Fund Management Policy**

The primary objective of the Combined Group is to ensure it maintains sufficient cash in order to support its activities. Its approach to fund management is to balance the allocation of cash and the incurrence of debt. Available cash is deployed primarily to cover operational requirements.

**30. Conflict of Interest**

Executive Committee members and key management personnel are required to disclose any interest that they may have, whether directly or indirectly, that the Combined Group may enter into or in any organisations that the Combined Group has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Combined Group's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected Executive Committee members or key management personnel may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

For the Financial Year Ended 31 March 2021

**31. Reserve Position and Policy**

The Combined Group's reserve position (excluding non-current assets) for financial year ended 31 March 2021 is as follows:

	2021	2020	Increase/ (Decrease)
	S\$	S\$	%
<b>A Unrestricted Funds</b>			
General Fund	480,502	709,808	(32)
<b>B Restricted Fund</b>			
Care and Share Fund	(8,795)	546	(1,711)
Community Silvery Trust Fund	162,560	131,922	23
Donation Fund	332,551	251,125	32
Food Aid Programme	54,658	51,108	7
Funding from Tote Board	(55,268)	(47,416)	17
Ministry of Health	333,084	224,183	49
MSF Fund	9,554,831	7,960,427	20
President Challenge	(2,970)	(2,970)	-
Programme Fund	107,507	105,490	2
Seniors' Mobility and Enabling Fund	155,092	155,629	-
Singapore Programme for Integrated Care for the Elderly	-	-	-
Village in Eunos Crescent	6,497	-	-
<b>C Total Funds</b>	<b>11,120,249</b>	<b>9,539,852</b>	<b>17</b>
<b>D Total Annual Operating Expenditure</b>	<b>16,194,136</b>	<b>14,137,919</b>	<b>15</b>
<b>E Ratio of Funds to Annual Operating Expenditure (C/D)</b>	<b>0.69</b>	<b>0.67</b>	<b>3</b>

Reference:

- C. Total Funds include unrestricted and restricted/ designated funds.  
D. Total Annual Operating Expenditure includes expenses related to Cost of Charitable Activities and Governance and Other Operating and Administration expenses.

**32. Comparative information**

Certain reclassifications have been made to the prior year's financial statements to enhance the comparability with the current year's financial statements. As a result, certain line items have been amended on the face of the statement of financial position and the related notes to the financial statements.

## NOTES TO THE COMBINED FINANCIAL STATEMENTS (CONTINUED)

*For the Financial Year Ended 31 March 2021***32. Comparative information (Continued)**

The impact of the prior years' reclassifications on the relevant accounts captions and comparative financial information is summarised below:

	As previously stated	Amount restated	As restated
	\$	\$	\$
For the Financial Year Ended 31 March 2020			
Statement of Comprehensive Income			
Cost of Charitable Activities – Staff costs	7,217,676	159,461	7,377,137
Governance and Other Administrative Costs – Staff costs	1,235,327	(159,461)	1,075,866

**33. Authorisation of Combined Financial Statements**

These combined financial statements were authorised for issue in accordance with resolution of the Executive Committee on 21 September 2021.